



Haringey Council

Report for:	CYPS Scrutiny Panel 16 July 2013	Item Number:	
Title:	Haringey 54000 programme update		
Report Authorised by:	Libby Blake, Director of Children and Young People's Service		
Lead Officer:	Kostas Androulakis, Programme Manager		
Ward(s) affected: All	Report: for information		

1. Describe the issue under consideration

1.1 To inform Children and Young People's Scrutiny Panel of the progress in developing Haringey 54000 transformation programme, including the delivery of immediate improvements to the service, the development of a full business case for transformation and the procurement of a strategic partner to assist with implementation.

2. Programme update

2.1 Delivering our vision of 'Haringey being known to be a place where children and young people thrive and achieve' and aspiring to become an 'excellent' service, is predicated in evidencing sustainable improvement in outcomes for children, young people and families.

2.2 The vision for the new operating model for CYPS reflects the changing role of local authorities, and acknowledges the change in role from provider to commissioner, highlighting the dependency on partnership working. The implementation of the new service delivery model is therefore likely to link to the commissioning arrangements for Health, Schools, Housing and Police in the borough. At the same time, we will need to reframe our approach of engaging and commissioning services through voluntary and community organisations.



- 2.3 The strategic benefit of the proposed transformation will be the move from a highly risk-averse approach, towards Early Help working, while continuing to safeguard children when necessary. This balanced shift of focus from specialist interventions to include universal and targeted support will allow resources to be distributed more efficiently across the continuum of need, with preventative and Early Help support meeting needs earlier and significantly reducing the chances of specialist referrals.
- 2.4 The implementation of the programme will require a fundamental shift in the way services are delivered or commissioned and on the way professionals work together to meet local needs. Everything that we deliver or commission will be explicitly linked to our priorities. Work or services that cannot evidence measurable contributions to priorities will be reviewed. Finally, we are designing continuous improvement into the planning and commissioning cycle and plan to use a best practice service design approach: clarifying outcomes, defining standards of evidence, systematic commissioning & review of services and their impact on outcomes.
- 2.5 Implementation will require clear leadership from elected members, senior managers and partners to drive the programme forward, and robust governance and programme management to ensure that all risks to service delivery during the period of change are actively managed and mitigated.

3. Recommendations

- 3.1 This paper asks Scrutiny Panel Members to note progress in the development of the programme and overall timescales for implementation.

4. Comments of the Chief Finance Officer and financial implications

Haringey 54,000 is expected to both shift budget resources from spend on high cost interventions to prevention and early intervention and result in long term savings to the Council. The approved resources available to fund the project team and build the business case are allocated elements of the one-off LACSEG grant (£283k) and a contribution from the Director's consultants budget (£63k). Additional potential funding has been identified as a result of a Directorate underspend (£280k) in the financial year 2012-13 which is proposed to be transferred to reserves. It is recommended that the £280k transferred to reserves is applied in 2013/14 to support the funding of building the Business Case. The costs of the project team and building the Business case to the end of October will need to be contained within the proposed funding envelope (£626k).

5. Head of Legal Services and legal implications

- 5.1 The Head of Legal Services notes the contents of this report and advises that there are no specific legal comments at this stage. If any recommendations flowed then we would need to consider specific issues, for example procuring Implementation



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Partners to build the Business Case in compliance with standing orders and EU Competition requirements on procurement etc, would need to be considered.

6. Equalities and Community Cohesion Comments

7. Head of Procurement Comments

8. Policy Implication

9. Use of Appendices

10.1 Presentation on programme progress, current improvement activity and next steps

10. Local Government (Access to Information) Act 1985